



# Evaluation of the Twinning instrument in the period 2010-2017

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Evaluation)

## Purpose of the evaluation

*Independent assessment of the **contribution of the Twinning instrument in the period 2010-2017 to support candidate and potential candidate beneficiaries and neighbourhood countries in meeting their respective commitments in the framework of their relationships with the European Union***

## Specific objectives

- 1. Assess the **relevance, conditions of implementation and performance** of the Twinning instrument **with regard to the achievements of PCs in carrying out institutional modernisation and public administration reforms and fulfilling their commitments towards the EU** within the enlargement and neighbourhood policies.*
- 2. Provide to the Commission **lessons learnt and recommendations** on both:  
The **institutional setting and implementation** of the Twinning instrument to improve current support to pre-accession and ENP countries;  
The **appropriateness of the current regulatory framework***
- 3. Assess the **coherence/synergy of Twinning with other EU-funded institutional building tools** (i.e. TAIEX and SIGMA, complementary support of Budget support programmes, and other institutional building tools (incl. Technical assistance, but not only))*

## Scope

*Geographical coverage:*  
**IPA and ENI regions**

*Thematic coverage:*  
**The Rule of law**

**Public administration reform, incl. Public financial  
management**

**Economic governance and Competitiveness**

## Evaluation questions

- 1. Institutional set-up, programming approach and implementation procedures**
- 2. Added value/synergy of Twinning with other EU-funded institutional building tools**
- 3. Public administration reform principles**
- 4. Public financial management**
- 5. The Rule of law**
- 6. Economic governance and Competitiveness**

## Interservice steering group

Composition: Different EC services, EU Delegations & representatives of EU Member States. Led by DG NEAR (Unit A4).

Role and responsibilities:

1. **Steer the evaluation exercise in all key phases**
2. **Provide input and information** (Mobilise the institutional, thematic, and methodological knowledge)
3. Provide **quality control** on the different draft deliverables
4. Ensuring a **proper follow-up** after completion of the evaluation



## Timing

*January 2018 to April 2019.*

## Evaluation team

*External and independent team managed by the company GDSI (Ireland).*



## EC Evaluation officer

*Ms María del Carmen BUENO BARRIGA (Maria-del-Carmen.Bueno-Barriga@ec.europa.eu), the EC Evaluation officer, is available for any clarification you would need.*



European  
Commission

**Thank you**